SPOTLIGHT ON M5 OLDBURY VIADUCT

CONCRETE REPAIR AND WATERPROOFING

The M5 Oldbury Viaduct is the largest ever concrete repair project carried out in the UK, and saw VolkerLaser undertake concrete repair and waterproofing works on 3km of the carriageways, between junctions 1 and 2 of the M5. It was completed in 2019, after 22 months on site.

Contracted by BMV (a joint venture between BAM Nuttall, Morgan Sindall and VolkerFitzpatrick), VolkerLaser commenced work on the Highways England site in 2017 after six months of ECI, with completion scheduled for 14 months later. At this time, an estimated 3,000 repairs were to be undertaken. However, when the team began to remove the viaducts surface and carry out a series of tests and trial repairs, it became clear this number would be much higher and it would be far more complex than originally envisaged.

The work site covered over 50,000m², meaning that although the works included some of the company's core capabilities - hydrodemolition, diamond drilling, continuity testing, installation of sacrificial anodes and reinstatement with pre-bagged flowable concrete - the scale of the work was unprecedented and created several logistical challenges.

The anticipated number of repairs more than doubled, and pressure was immediately placed on the team regarding programme. As works were taking place on one of the busiest motorway routes with lane closures causing considerable delays to the travelling public. BMV, HE and VolkerLaser had to collaborate to manage the programme in order to achieve completion with minimal delay to the planned finish date. To meet these requirements, VolkerLaser arranged to work in two full nine-hour shifts, six days a week.

Nine high pressure water jetting (HPWJ) crews from three specialist supply chain partners were employed to minimise the risk of resource provision being an issue on this critical activity, and repair materials were sourced from two separate suppliers, minimising risk of supplies being disrupted by plant breakdowns or quality issues. Operationally, as one team completed repairs after the HPWJ had passed through, another team began infilling. Shortly after, another team began to undertake surface preparation and

£27M **CONTRACT VALUE**

7,260 REPAIRS

105,000M² WATERPROOFING APPLIED

400,000 MAN HOURS COMPLETED

waterproofing application. Steadily and consistently, works moved down the carriageway. This required constant collaboration with all subcontractors, as well as BMV. Planning and progress monitoring was essential.

Due to working across such a large area, VolkerLaser made daily briefings a priority, running "Point of Work Briefings" and "End of Work Briefings". It was mandatory for each operative to receive a "Start of Work Briefing" before being allowed on site, with "Point of Work Briefings" being undertaken by individual gangers, outlining specific risks to each work location. To ensure full collaboration and a lessons learnt mentality, "End of Work Briefings" were conducted for each gang to provide feedback, generating improvements for the next shift.

The project required an extension of time to complete but given the circumstances of more than double quantities, this was inevitable. Only eight months were required to be added to the original 14 month contract period.



